



Baltimore City Fire Department

Strategic Analysis

*Presentation on ending rotating fire
company closures*

Thursday April 5th, 2012

Background

- 2009 financial crisis, budget cutbacks create circumstances for 4-5 daily rotating fire company closures
- Mayor Rawlings-Blake restores funding in FY2011 budget, reducing to 3 rotating closures
- In 2011, Baltimore achieved the lowest number of fire deaths since 1938
- City expands Free Smoke Alarm Program
- City investing in Computer upgrades which will allow for faster responses to 911 calls thru Automatic Vehicle Location (AVL)

Rotating Closures

VS.

Permanent Company Disbandment

- Rotating Closures not operationally sustainable—should only be a temporary measure
- Permanent Company Disbandment is better for operational predictability and planning
- Response Times expected to improve slightly from current service, closer to NFPA standard
- EMS accounts for more than 80% of Fire Department 911 calls

What is a Company?

- **Battalion Chief**
 - One person assigned per shift
 - Direct command of respective shift of assigned battalion; enforces established policies for management/control of all buildings, apparatus, property and personnel
- **Engine / Squad**
 - Four personnel assigned per shift
 - Primary responsibility on fire ground is to provide fire suppression
- **Truck**
 - Four personnel assigned per shift
 - Primary responsibility on fire ground is to provide ventilation and initial search and rescue
- **Rescue**
 - Four personnel assigned per shift
 - Primary responsibility is to provide search, rescue, and extrication
- **Medic**
 - Two personnel assigned per shift
 - Primary responsibility is to provide emergency medical services

Overview of Strategic Analysis

PLANNED DISBANDMENTS

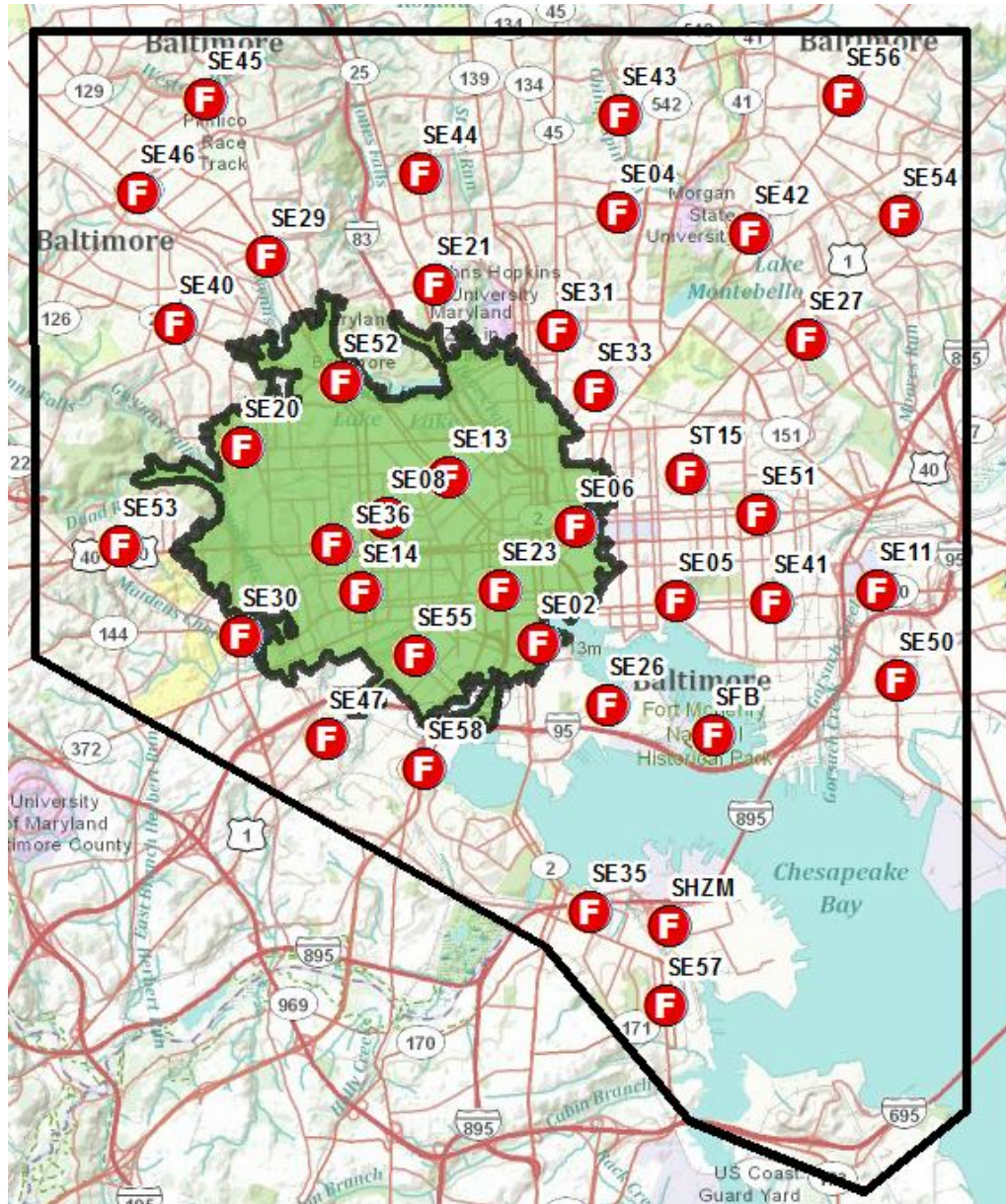
- Truck 10
- Squad 11
- Truck 15

- No Fire Stations will be **CLOSED**
- No lay offs of fire personnel will occur
- Apparatus will remain in reserve status

PLANNED RELOCATIONS

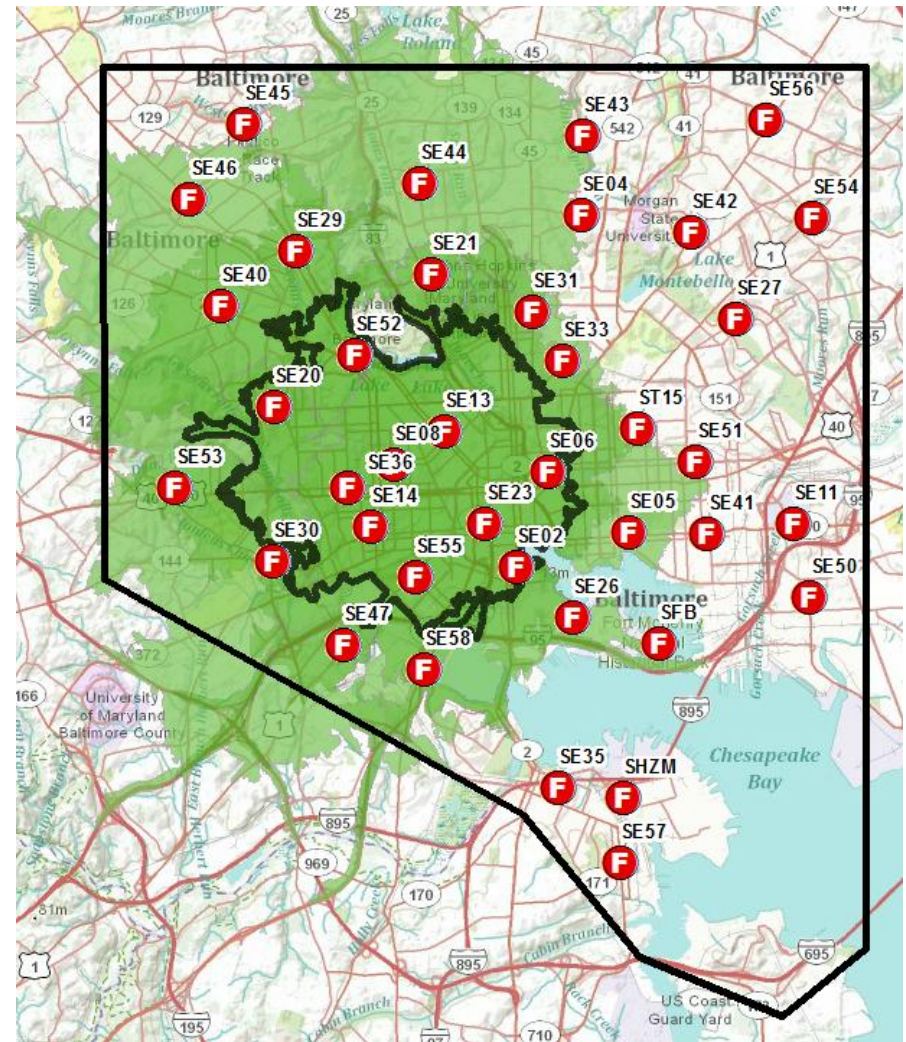
- Engine 33 to Station of Truck 15
- Truck 27 to Station of Engine 46
- Truck 6 to Station of Engine 23
- Rescue 1 to Station of Engine 26

Truck 10's Seven (7) Minute Response Area

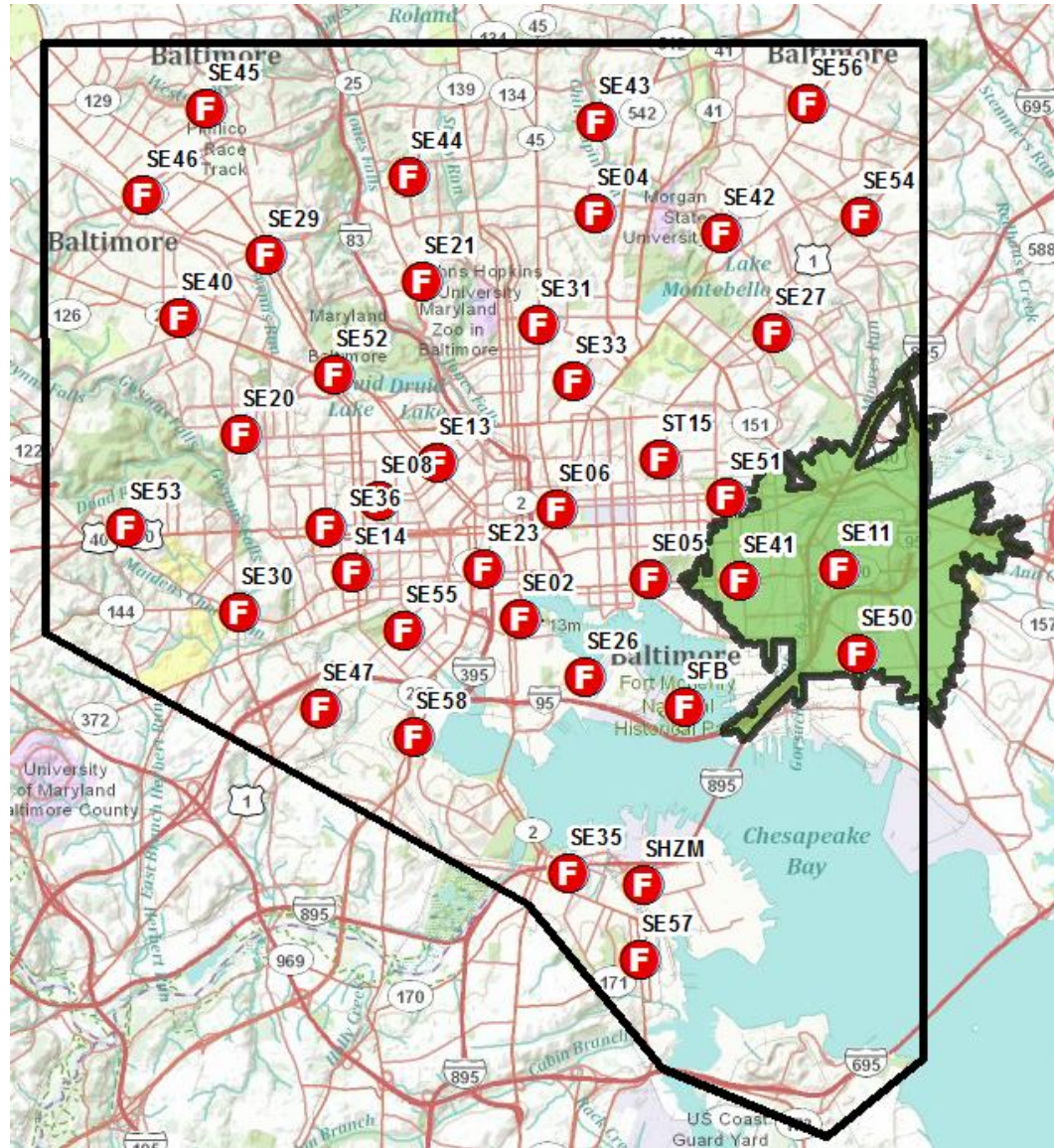


Coverage of T10's Seven (7) Minute Response Area By Surrounding Truck Companies

- Planned Disbandment of Truck 10
➤ 1503 W. Lafayette Avenue - 21217
- Surrounding Truck Companies Providing Coverage:
 - Truck 2, Truck 8, Truck 12, Truck 16, Truck 18, Truck 23
- Station of Engine 8 will remain **OPEN**
- Engine 8 will remain in Station
- Battalion Chief 3 will remain in Station
- Medic 15 will remain in Station
- Truck 10's apparatus will remain in station as a Second Line Unit

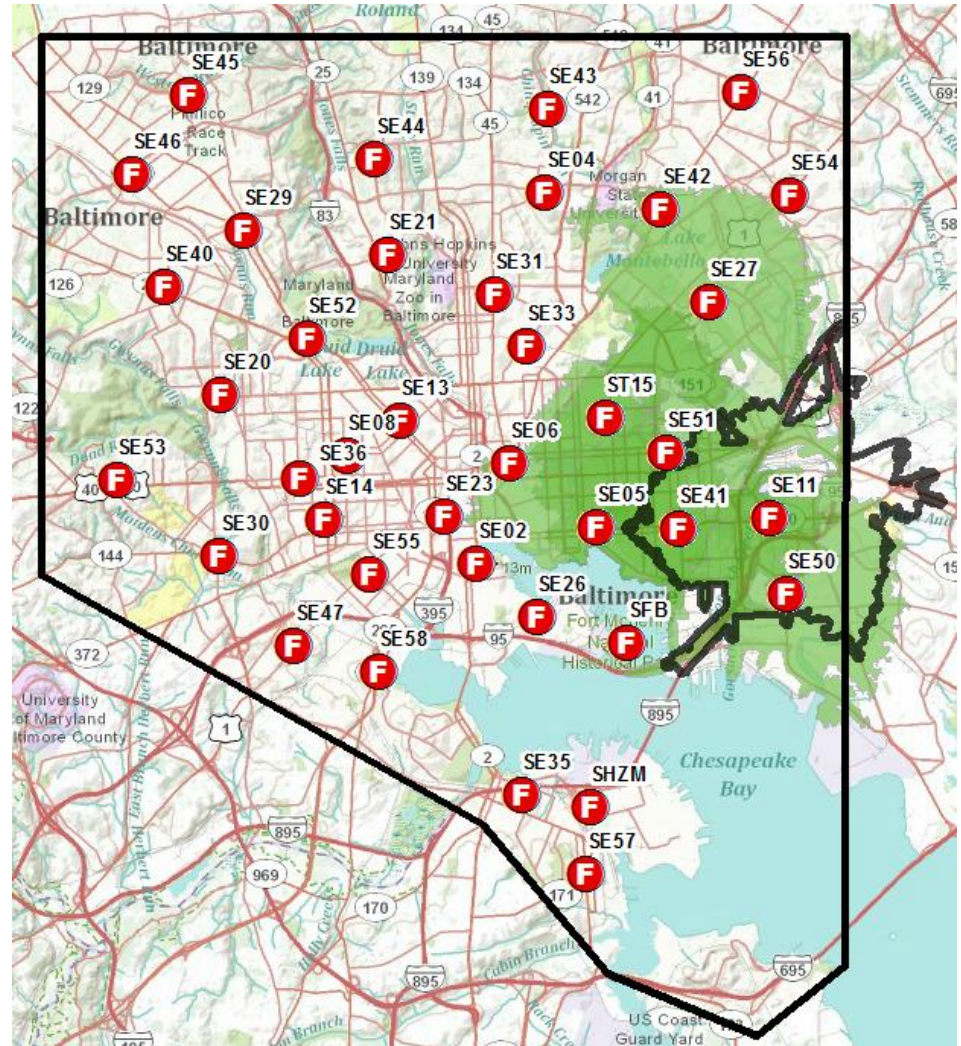


Squad 11's Five (5) Minute Response Area

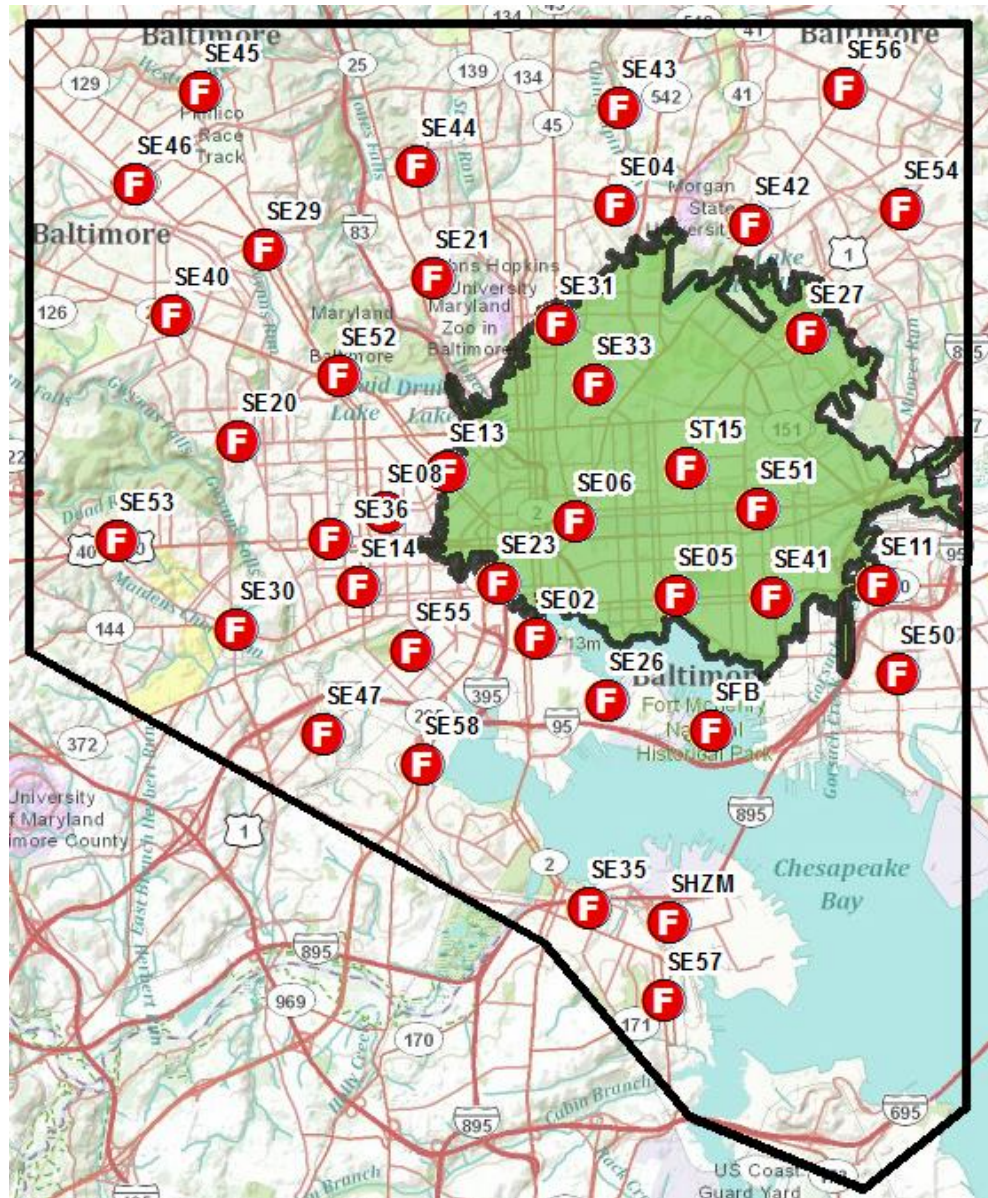


Coverage of Squad 11's Five (5) Minute Response Area By Surrounding Engine Companies

- Planned Disbandment of Squad 11
- 5714 Eastern Avenue - 21224
- Surrounding Engine Companies Providing Coverage:
 - Engine 5 , Engine 27, Engine 41, Engine 50, Engine 51
- Station of Squad 11 will remain **OPEN**
- Truck 20 will remain in the Station
- Medic 20 will remain in the Station

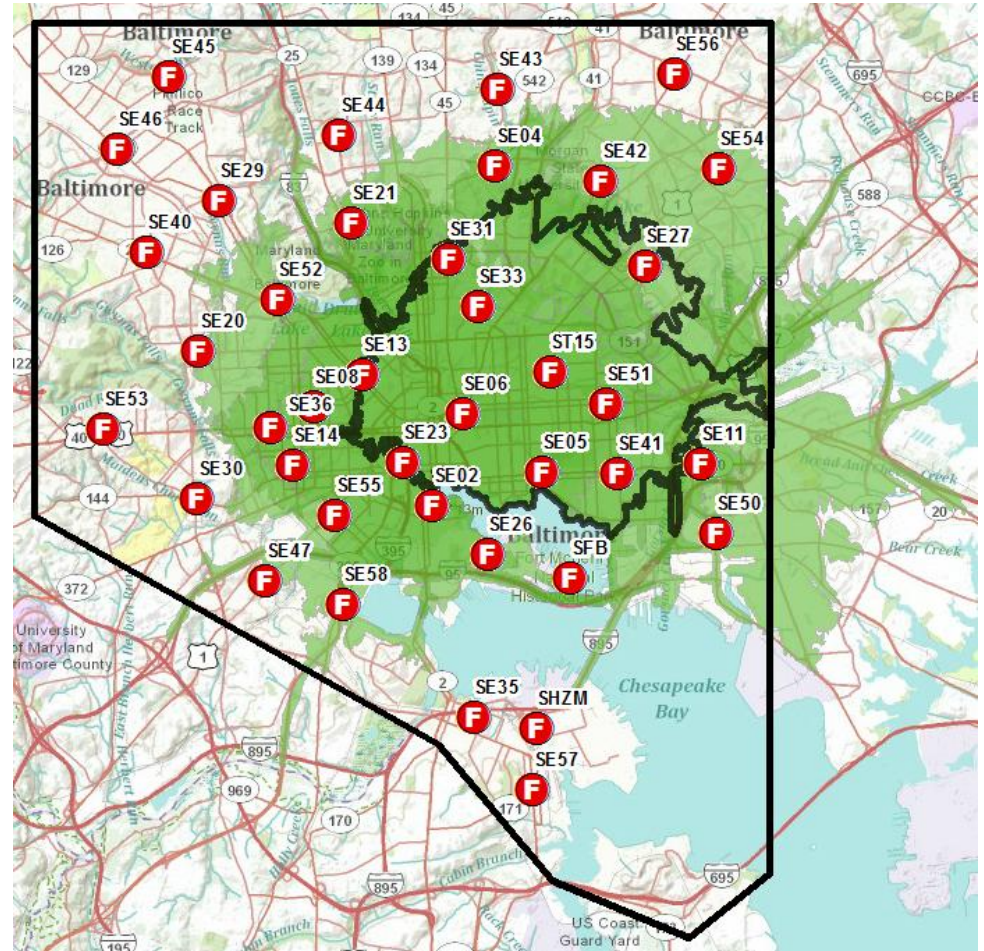


Truck 15's Seven (7) Minute Response Area

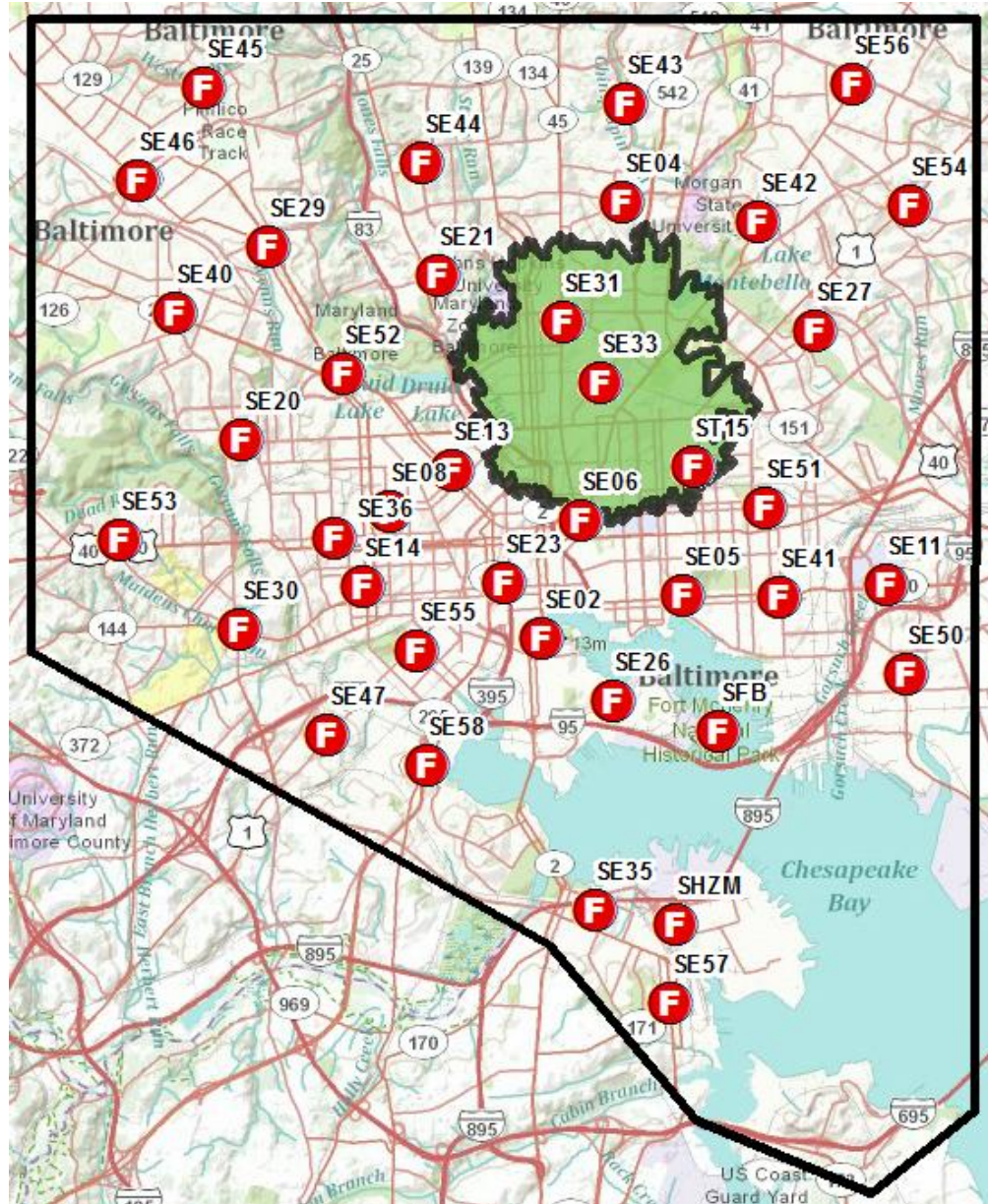


Coverage of Truck 15's Seven (7) Minute Response Area By Surrounding Truck Companies

- Planned Disbandment of Truck 15
 - 1223 N. Montford Avenue - 21213
- Surrounding Truck Companies Providing Coverage:
 - Truck 1, Truck 2, Truck 3, Truck 5, Truck 16, Truck 20, Truck 26
- Station of Truck 15 will remain **OPEN**
- Planned relocation of Engine 33 to the Station of Truck 15
- Allows for future placement of a Medic Unit

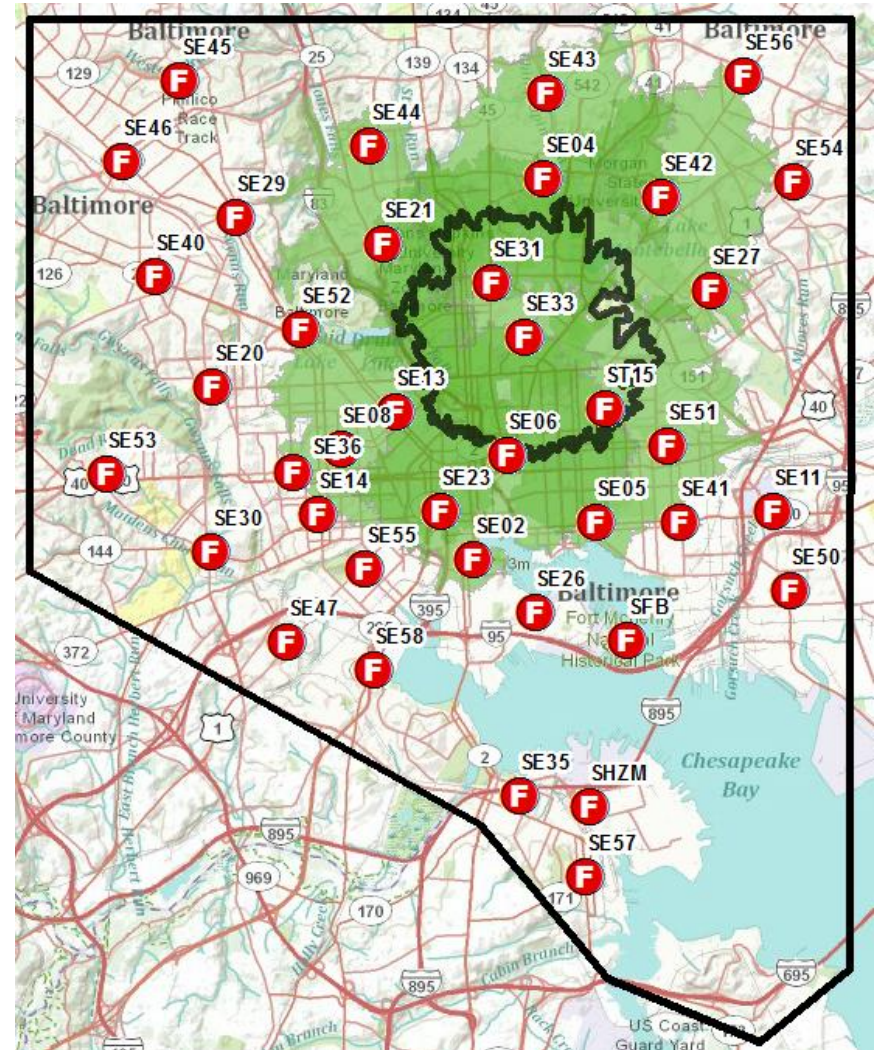


Engine 33's Current Five (5) Minute Response Area

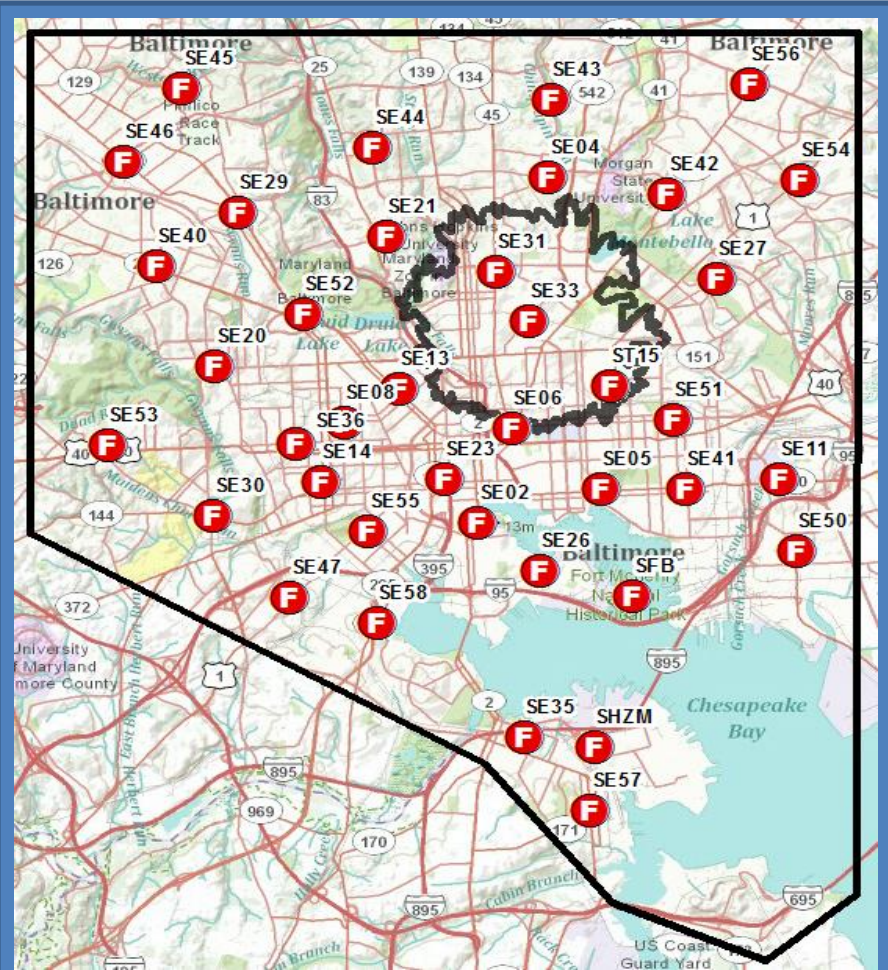


Current Coverage of Engine 33's Five (5) Minute Response Area By Surrounding Engine Companies

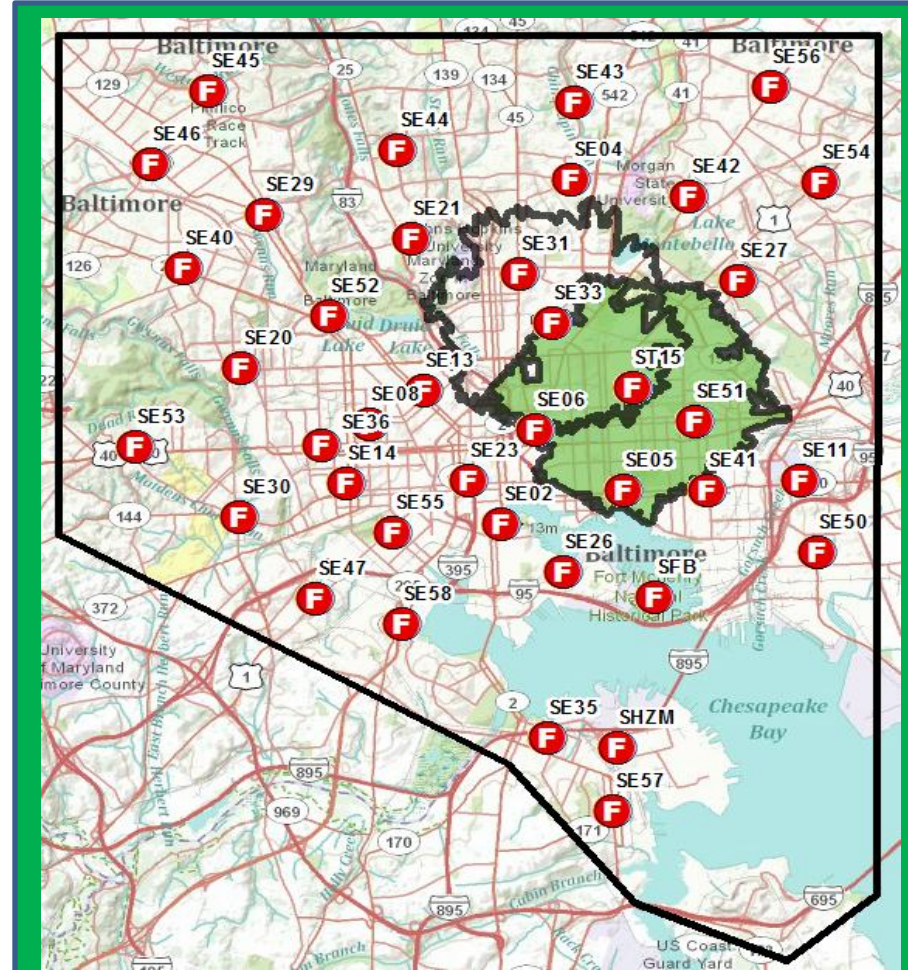
- Planned Relocation of Engine 33 to Station of Truck 15
 - **FROM:** 801 East 25th Street – 21218
 - **TO:** 1223 N. Montford Ave - 21213
- Surrounding Engine Companies Providing Coverage:
 - Engine 4, Engine 6, Engine 13, Engine 21, Engine 31, Engine 42
- Station of Engine 33 will remain **OPEN**
- Truck 5 will remain in Station
- Medic 16 will remain in Station
- EMS 3 will remain in Station



Engine 33 Relocated to Station of Truck 15 With Five (5) Minute Response Area



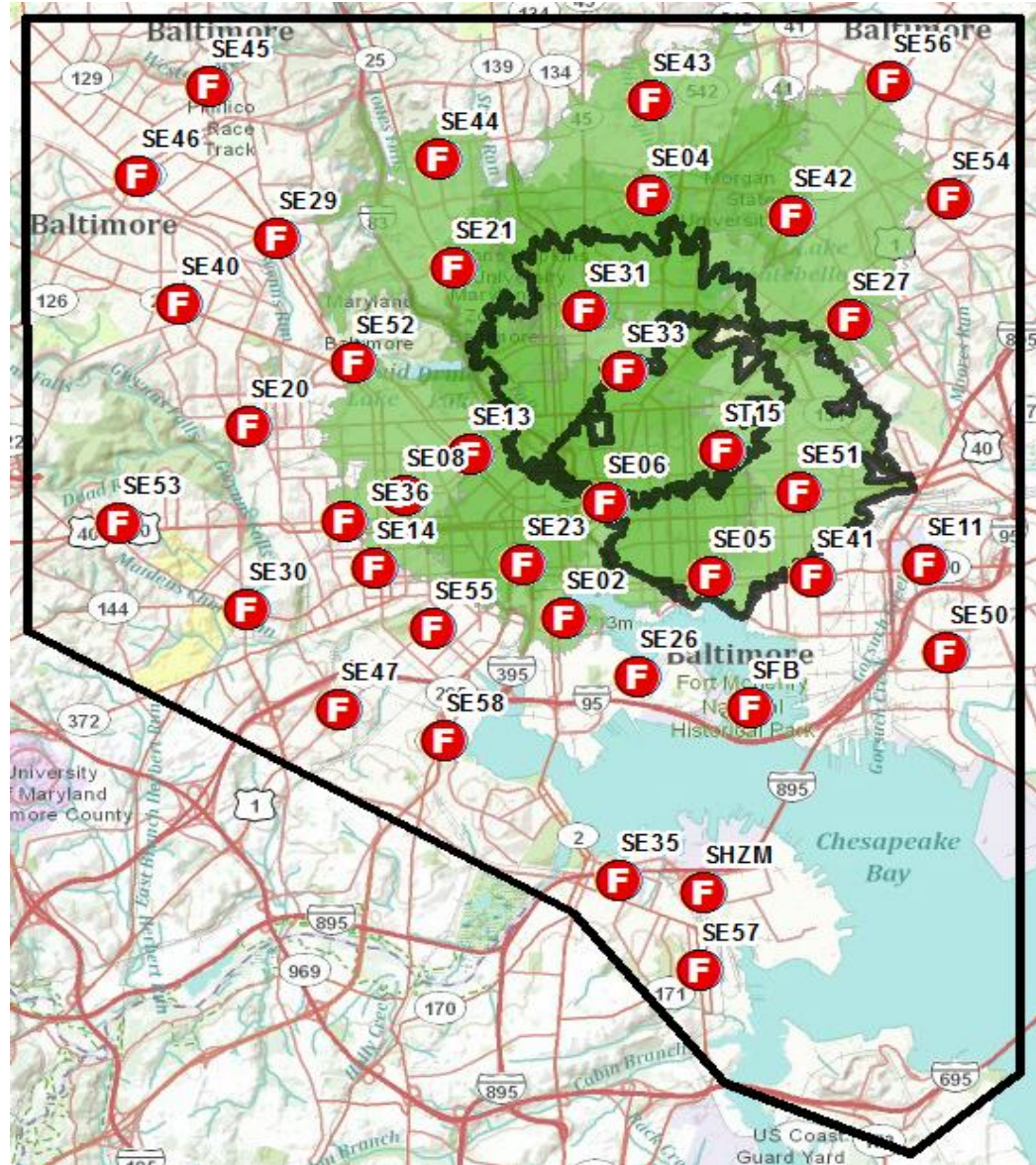
Engine 33's Current Five (5) Minute Response Area



Engine 33's Five (5) Minute Response Area After Relocation to Station of Truck 15

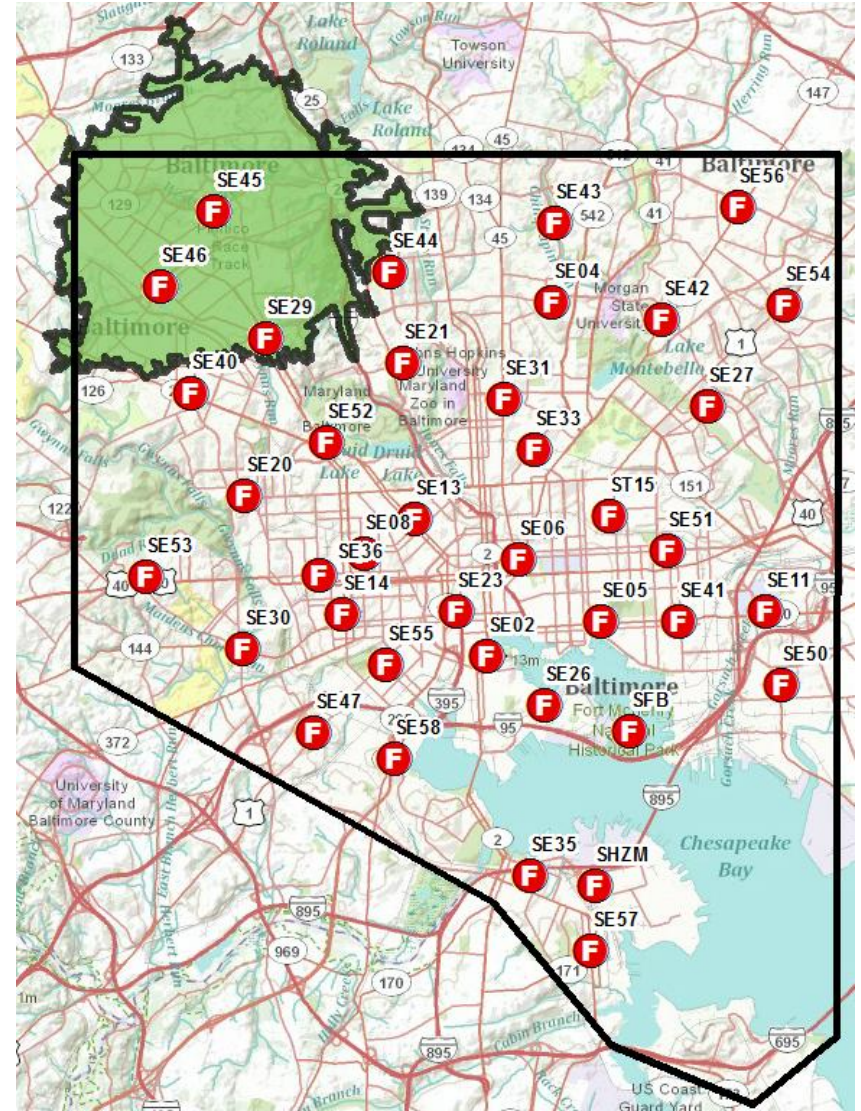
Coverage of Engine 33's Five (5) Minute Response Area By Surrounding Companies After Relocation to Station of Truck 15

- Surrounding Engine Companies Providing Coverage:
 - Engine 4
 - Engine 6
 - Engine 13
 - Engine 21
 - Engine 31
 - Engine 42
 - Engine 33 in Station of Truck 15

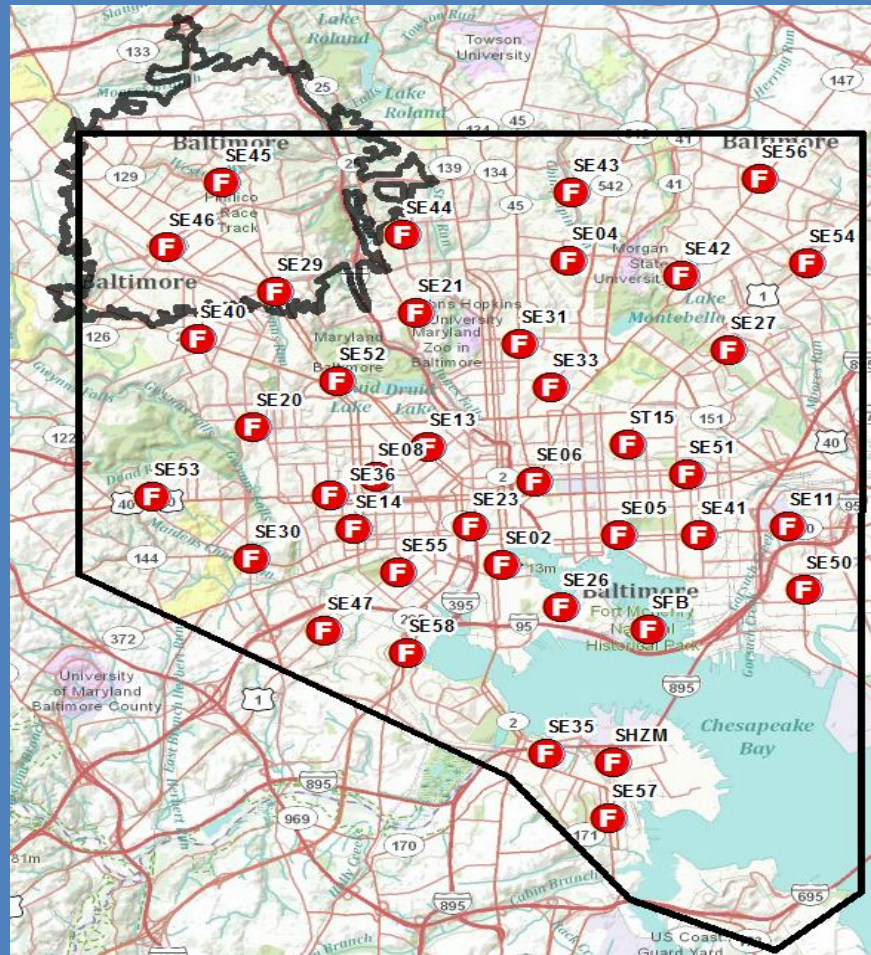


Truck 27's Current Seven (7) Minute Response Area

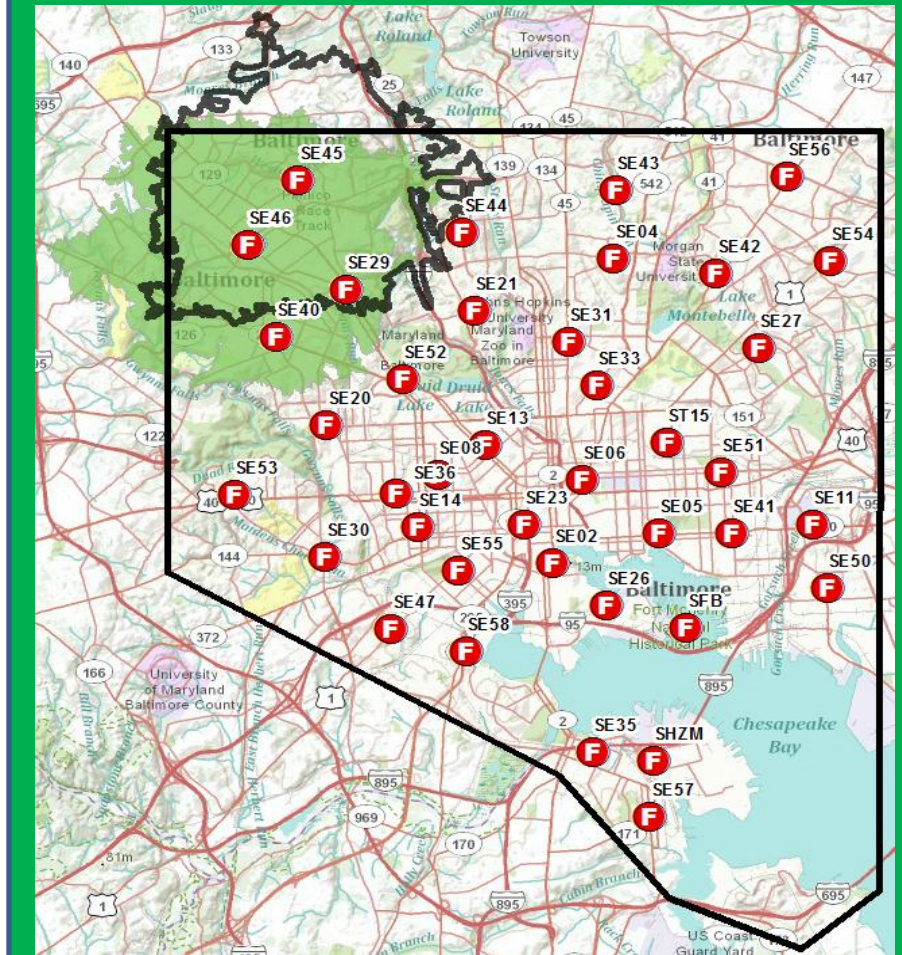
- Planned Relocation of Truck 27 from Station of Engine 45 to Station of Engine 46
 - **FROM:** 2700 Glen Avenue – 21215
 - **TO:** 5500 Reisterstown Road - 21215
- Station of Engine 45 remains **OPEN**
- Engine 45 remains in Station
- Medic 14 remains in Station



Truck 27 Relocated to Station of Engine 46 With Seven (7) Minute Response Area



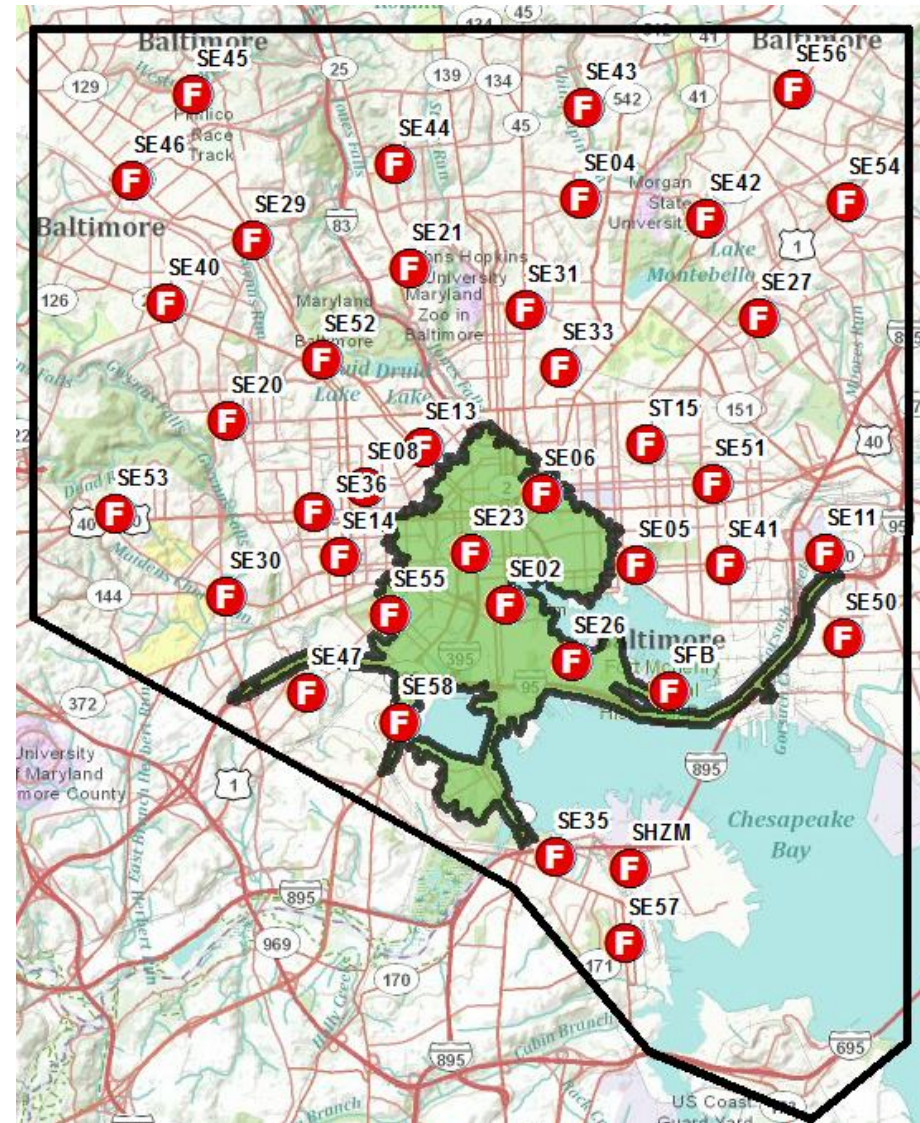
Truck 27's Current Seven (7) Minute
Response Area



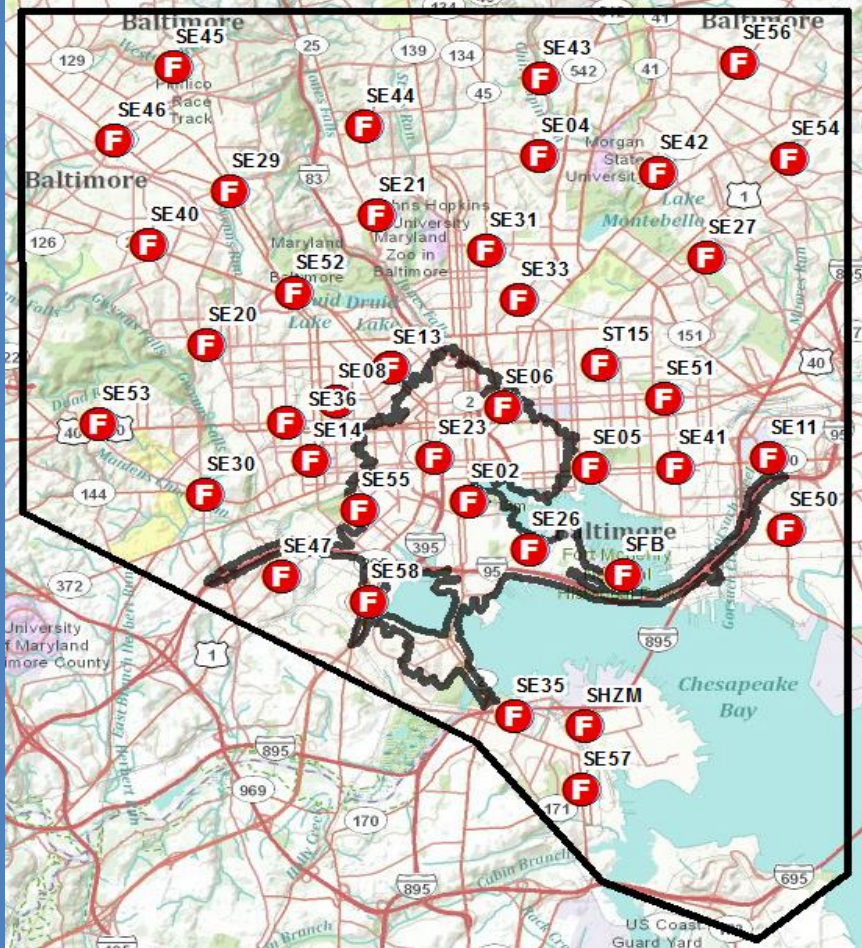
Truck 27's Seven (7) Minute Response
Area After Relocation to Station of
Engine 46

Truck 6's Current Seven (7) Minute Response Area

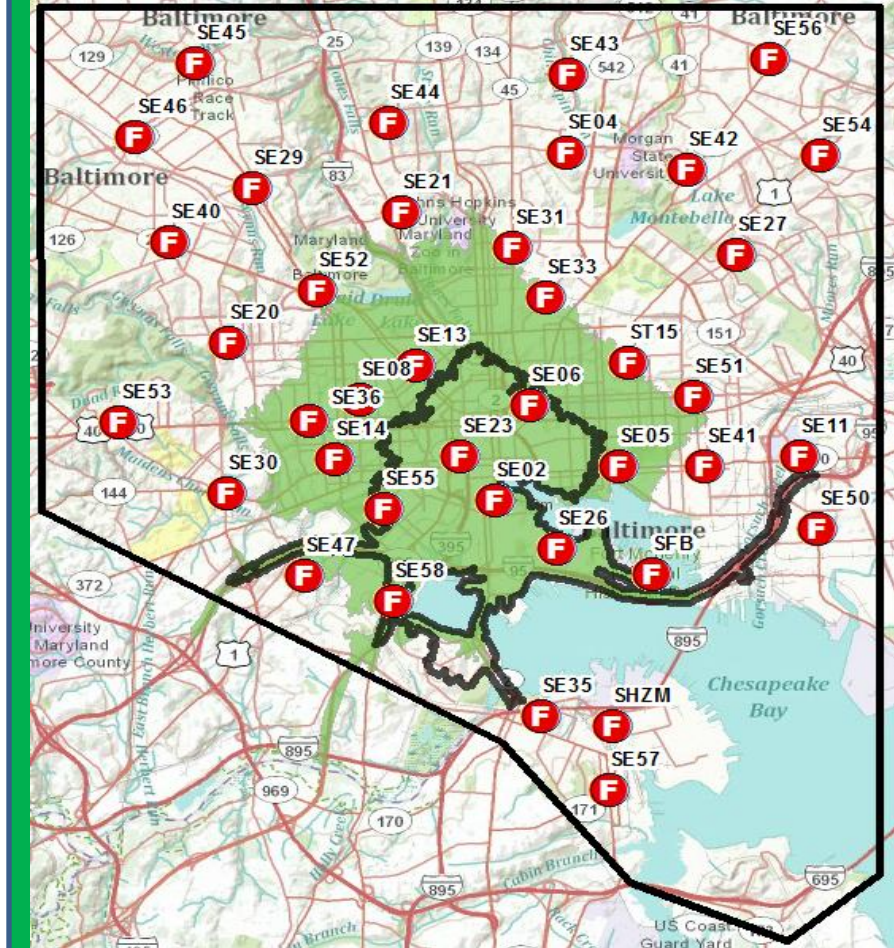
- Planned Relocation of Truck 6 from Station of Engine 26 to Station of Engine 23
- Planned Relocation of Rescue 1 from Station of Engine 23 to Station of Engine 26
- Rescue 1 will assume Truck 6's Current Seven (7) Minute Response Area
- **ENGINE 23:** 15 S. Eutaw Street – 21201
- **ENGINE 26:** 1001 E. Fort Avenue - 21230
- Station of Engine 26 will remain **OPEN**
- Engine 26 will remain in Station
- Medic 5 will remain in Station
- Battalion Chief will remain in Station



Truck 6 Relocated to Station of Engine 23 With Seven (7) Minute Response Area



Truck 6's Current Seven (7) Minute Response Area



Truck 6's Seven (7) Minute Response Area After Relocation to Station of Engine 23