



January 25, 2012

Nancy Brennan, Executive Director Rose Fitzgerald Greenway Conservancy 185 Kneeland Street, 7<sup>th</sup> Fl. Boston, MA 02111

Dear Ms. Brennan:

As a follow up to our meeting on December 14th of last year, the Greenway Conservancy requested that the Department of Transportation extend the Conservancy's lease to operate and maintain the Rose Kennedy Greenway by ten years. At that time, I expressed my concern regarding the length of the leasehold period and requested additional information so that DOT could fully consider the request. In the interim, it is my understanding that you have had discussion with DOT staff concerning the items that I required of you to make a decision about the leasehold and other elements of our relationship going forward. We remain anxious to receive all of the information requested from our meeting.

At the same time, MassDOT is the largest single contributor to the Greenway. The funding we provide is expressly designated for maintenance and physical improvements to public space. And yet, I am concerned about the Conservancy's transparency in providing information. This undermines our efforts to promote the park as a marquee attraction in downtown Boston. And, in a fiscal climate of budget cuts to state and municipal parks and the current MBTA discussion concerning fare increases and service cuts, I am anxious to learn more about the operation of the Conservancy to ensure the appropriate, efficient and prudent use of all funds.

As such, in accordance with item 4 of the August, 2011 agreement and to help us to better understand the interworking of the Conservancy and to appropriately decide next steps it is urgent that I receive the following documents by close of business today:

- 1. All Financial Statements;
- 2. Last six quarterly reports;
- 3. Salaries for all staff including bonuses or other compensation;

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- 4. Employment contracts, if any;
- 5. Other sources of income including endowment;
- 6. Subsidy agreements describing their sources and uses;
- 7. A 5-year pro forma based on expected BID participation, if available;
- 8. The corresponding reduction of DOT contributions over time given BID participation; and

Finally, in order to ensure that MassDOT is fully engaged in the oversight and management of the Conservancy, please be advised that I am appointing Clinton Bench, Deputy Executive Director of the Office of Planning, as MassDOT's designee on the Conservancy Board. This appointment is effective immediately.

Thank you for your cooperation.

Sincerely,

Richard A. Davey

Secretary & CEO